

Principles of Good Governance (PGG) 2020

Ten (10) principles

Related sub-principles

Prologue

The family of National Committees for UNICEF represents diversity of governance structures and legal, regulatory, and cultural environments.¹ We all recognize that good governance is a key foundation towards achieving our shared goals. A shared framework for good governance enables enhanced results for children, ensures the sustainability of our operations and safeguards against crises that might affect us all. Robust governance is instrumental in building and maintaining credibility and trust with stakeholders. The Board plays a critical role in ensuring robust governance, is a driver of values and culture and a reference point for integrity and ethics for the National Committee. All board members are expected to rise to this responsibility and be a source of moral authority.

Accordingly, the National Committees hereby adopt these Principles of Good Governance and undertake to implement the principles to the extent that is legally practicable in the context of their structures and national legal and regulatory environments. National Committees are governed by National Law and it is agreed that nothing in these principles can override their requirements to comply with their National Laws. Our shared commitment ensures we collectively continue to operate in the vanguard of non-profit governance, as befitting our powerful UNICEF brand and mission for every child.

¹These Principles of Good Governance focus on the governance responsibilities of National Committee Boards. It is acknowledged that some of the governance accountabilities and responsibilities are carried out by a different governing body due to a National Committee's legal form and structure. For example, some accountabilities and responsibilities assigned to the Board in these Principles of Good Governance are in associations carried out by the General Assembly, and some responsibilities of an audit subcommittee of the Board are carried out by an audit commission.

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Related sub-principles

PGG Area	10 High-level principles (with sub-principles)
1. Board and structure	1. Ensure strategic leadership, oversight and effectiveness
	2. Ensure effective Statutes
	3. Ensure effective legal form and organizational structure
	4. Ensure effective strategy-setting
2. Management and operations	5. Ensure responsible management and operations
	6. Ensure effective people management
	7. Ensure effective financial and operational management
3. Accountability to stakeholders	8. Exercise accountability to stakeholders through meaningful engagement and communication
4. Ethical environment	9. Ensure strong organizational culture based on values and ethical standards
5. Control environment	10. Strengthen enterprise risk management and ensure robust internal controls framework